



# Cabinet Government Administration and Expenditure Review Committee

## Minute of Decision

---

*This document contains information for the New Zealand Cabinet. It must be treated in confidence and handled in accordance with any security classification, or other endorsement. The information can only be released, including under the Official Information Act 1982, by persons with the appropriate authority.*

---

### Inland Revenue's February 2021 Transformation Update

#### Portfolio                      Revenue

On 18 February 2021, the Cabinet Government Administration and Expenditure Review Committee:

- 1        **noted** that Inland Revenue will migrate paid parental leave, unclaimed money, New Zealand foreign trusts, and duties to new systems and processes on 1 March 2021;
- 2        **noted** that child support will migrate to new systems and processes in October 2021 based on current plans, and that Inland Revenue's eServices will be upgraded at the same time;
- 3        **noted** that the Inland Revenue business transformation programme will close by 30 June 2022 after decommissioning of heritage systems and processes has been completed;
- 4        **noted** that, based on current plans, Inland Revenue will complete the programme within the approved funding envelope;
- 5        **authorised** the Ministers of Finance and Revenue to reprioritise up to \$47 million of remaining transformation capital funding to support the integrity of the revenue system, including swapping surplus capital into operating expenditure;
- 6        **noted** that for 2019/20, Inland Revenue has achieved seven out of the ten indicators tracking achievement of the investment objectives for transformation and that the review completed by the Auditor General confirms the good progress made to date;
- 7        **noted** there are opportunities to maximise the investment made in transformation and that the optimal timing will be from early to the middle of the 2022 calendar year to ensure the programme can successfully complete its remaining deliverables;
- 8        **noted** the next progress update will be provided to Cabinet by July 2021.

Catherine Parkin  
Committee Secretary

---

**Distribution: (see over)**

**Present:**

Hon Grant Robertson (Chair)  
Hon Chris Hipkins  
Hon David Parker (part of item)  
Hon Nanaia Mahuta  
Hon Stuart Nash  
Hon Peeni Henare  
Hon Michael Wood  
Hon Kiri Allan  
Hon Dr David Clark  
Hon Meka Whaitiri  
Dr Deborah Russell, MP

**Officials present from:**

Office of the Prime Minister  
Officials Committee for GOV  
Inland Revenue Department

**Hard-copy distribution:**

Minister of Revenue